

2019-2020 Annual Report

CORE VALUES

EXCELLENCE

- We provide high quality, innovative parent and child education for the communities we serve.
- We provide welcoming, safe, and stimulating learning environments.
- We strive to exceed expectations in all our programs.

EMPOWERMENT

- We treat all families, children, staff and volunteers with dignity and respect.
- We act as a catalyst to build confidence, strength, and self-sufficiency.
- We offer opportunities to build leadership and advocacy skills.

COMMUNITY

- We are culturally sensitive and inclusive.
- We foster a working environment where staff can flourish and grow profes-sionally.
- We cultivate mutually beneficial relationships with community partners.

INTEGRITY

 We honor our commitments and responsibilities, and hold each other accountable for behaviors, actions and results.

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- We are transparent, professional, and collaborative.
- We are trustworthy, reliable, and fair.

BELIEFS

- We believe that all children and families have the potential for success.
- We believe that parents are their child's first and most important teachers and that home is the first classroom
- We believe that all parents have the innate ability to nurture and care for their children, and are the key to creating an environment that helps their children reach their full poten-tial
- We believe in education of the whole person and whole family as a means to physical, emotional and economic well-being.
- We believe that all parents and children should be treated with dignity and respect

MISSION

AVANCE breaks the cycle of inter-generational poverty through innovative, two generation education and support for families with young children.

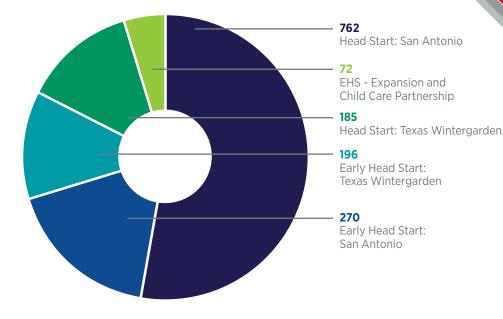
VISION

We envision a world where children and parents advance their full potential, transforming the communities in which we live.

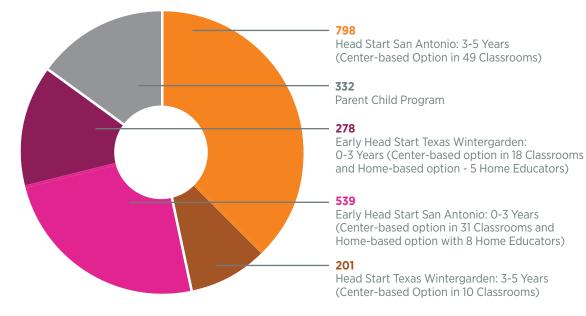
AVANCE SAN ANTONIO

AVANCE PROGRAMS AND SERVICE ENROLLMENT

TOTAL HEAD START/EARLY HEAD START FUNDED ENROLLMENT: 1,536



HEAD START/EARLY HEAD START TOTAL CHILDREN SERVED: 2,148



2019-20 PARENT-CHILD

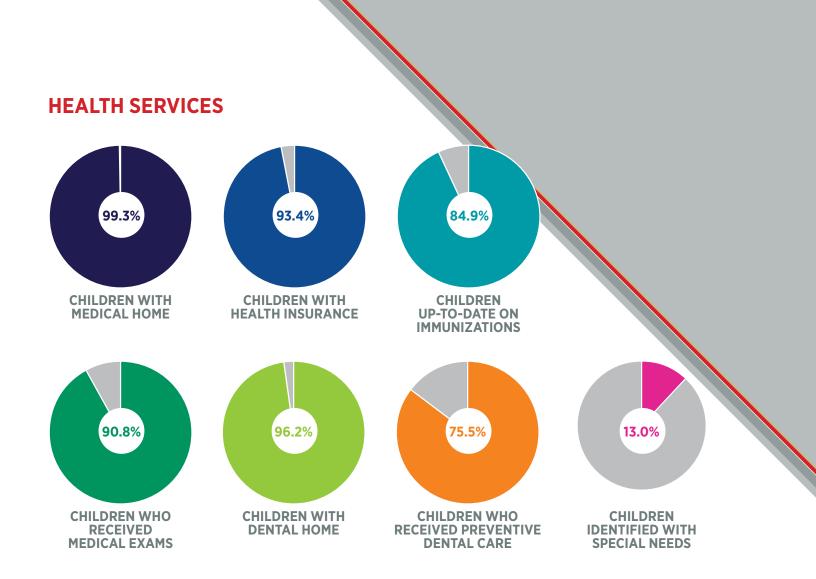
EDUCATION PROGRAM (PCEP)

- Locally funded 9-month Parenting program with licensed, NAEYC-accredited Early Childhood Education program
- 286 parents and 309 children served
- Programs provided at 2 sites: Cortez Family Center and Fenley Family Center (in Harlandale ISD)

EARLY HEAD START PROGRAMS

AVANCE-San Antonio provides Head Start and Early Head Start services in San Antonio and in the Texas Counties of Uvalde, Zavala, Real, Kinney and Edwards. Centerbased services are offered in Head Start and Early Head Start. Early Head Start Programs also offer Home-based services. Services include health, nutrition, mental health, services to children with special needs, early childhood development/early education services and family social services. Parental Engagement is essential in helping families reach their highest potential!

| | 2019-2020 PERCENTAGE OF ELIGIBLE CHILDREN SERVED | | | | | | | | | |
|---|--|---|--------------------------------------|--------------------------------|-----------------------------|--|--|--|--|--|
| | Program | Total Funded Enrollment | Age & Income Eligible Children | Eligible Children Served | Total Families Served | Percentage of Community Eligible Children Served | | | | |
| - | San Antonio Head Start | 762 | 803 | 798 | 735 | 99.3% | | | | |
| | EHS-San Antonio & EHS Expansion & Child Care Partnership | 342 EHS-SA- 270 EHS Exp & CCP-72 | 5,444 | 539 | 453 | 9.9% | | | | |
| | Texas Wintergarden Head Start | 185 | 506 | 201 | 191 | 39.7% | | | | |
| | Texas Wintergarden Early Head Start | 196 | 690 | 278 | 245 | 40.3% | | | | |



SCHOOL READINESS

RESEARCH BASED CURRICULUM UTILIZED

- The Pearson Publication Opening the World of Learning Curriculum in English/Spanish
- Creative Curriculum for Infants, Toddler and Twos (English/Spanish
- Creative Curriculum for Preschool (English/Spanish)
- For Home-based Option—Partners for a Healthy Baby (English/Spanish)

FAMILY ENGAGEMENT

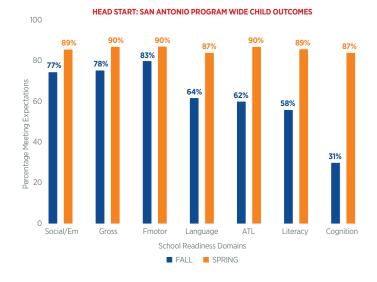
The following strategies are utilized to engage parents in their child's education:

- SRG Focus Groups
- SRG Family Surveys including technology surveys
- SRG Parent Training including virtual training.
- In person and online School Readiness Activities
- In person and online Quarterly Family Nights
- Parent, Teacher and Family Engagement Team establish School Readiness Goals



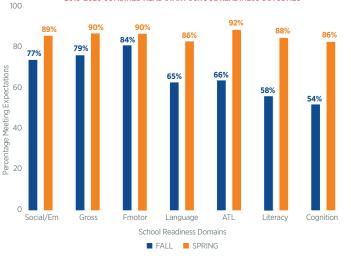
HEAD START SCHOOL READINESS GOAL OUTCOMES 2019-2020

No spring evaluations due to COVID-19 pandemic



90% 90% 90% 88% 86% 86% 84% 83% 83% 80 81% 75% 74% Percentage Meeting Expectations 60 46% 40 20 0 Social/Em Gross Fmotor Language ATI Literacv Cognition School Readiness Domains FALL SPRING







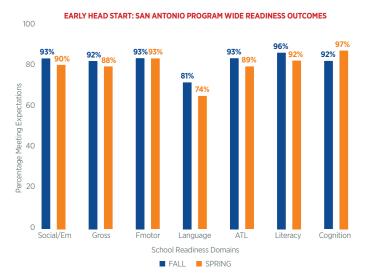
HEAD START: TEXAS WINTERGARDEN PROGRAM WIDE CHILD OUTCOMES

99%

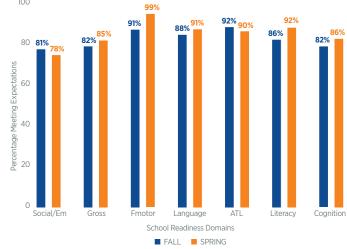
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EARLY HEAD START GOAL OUTCOMES 2019-2020

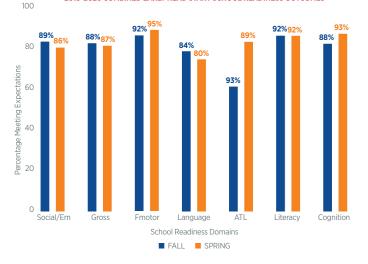
No spring & summer evaluations due to COVID-19 pandemic



EARLY HEAD START: TEXAS WINTERGARDEN PROGRAM WIDE READINESS OUTCOMES

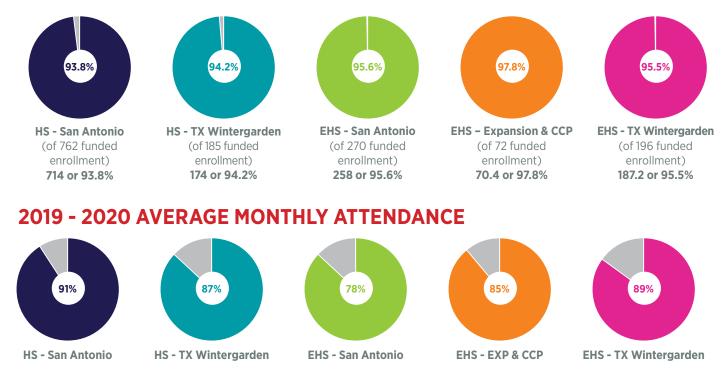


2019-2020 COMBINED EARLY HEAD START SCHOOL READINESS OUTCOMES



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AVERAGE MONTHLY ENROLLMENT



PARENT AND COMMUNITY ENGAGEMENT HIGHLIGHTS

2019-2020 OGANIZATIONAL HIGHLIGHTS

- Parent Orientation / Health Resource Fair
- AVANCE Parent-Child Education Parenting Classes
- Head Start programs received CARES Act funding to deliver high-quality summer learning experiences to promote school readiness and successful transitions to kindergarten for Head Start 4-year-old's.
- San Antonio Public Library's Little Read Wagon workshops
- HEB Read 3 (Literacy / Nutrition Sessions for children 3-5 yrs.)
- Mental Wellness Parent / Child Activity (Tai Chi & Yoga)

- Monthly Parent Meetings / Parent Training (Virtual meetings held after March 2020 to ensure staff and family safety due to COVID-19 Pandemic.
- AVANCE's Caminos al Futuro Program provided support to San Antonio and TX Wintergarden parents in adult education (GED / High School / ESL / College), CDA Certification (Angels Program), and job training in partnership with multiple community agencies.
- San Antonio Food Bank Nutrition Classes at Harlandale ISD
- Texas Agri-Life Car Seat Safety Training to include distribution of car seats.
- Supported families to complete their 2020 US Census
- Health Advisory Committees
- Parents were provided the opportunity to attend:
 - Literacy Family Nights
 - El Dia De La Familia
 - I Am Moving I Am Learning Activities
 - SRG Take Home Activities
 - Transition Activities to ensure children smooth transition to Head Start or Pre-K or Kindergarten.

COVID RESPONSE ACTIVITIES FOR FAMILIES

DISTRIBUTION OF:

- Emergency food supplies and nutritional snack bags in partnership with San Antonio Food Bank, Providence Place, HEB, etc. Supplies were available through curbside pickup and doorstep drop off.
- Infant formula for families with young babies.
- Diapers, wipes, mask, gloves, household items, (i.e. toilet paper, hygiene, cleaning supplies).
- Children's books donated by United Way of San Antonio.
- Bilingual Covid-19 educational awareness books.
- Gift cards to families to provide relief in purchasing basic needs in partnership with USAA, HEB, and other local retail stores.
- Oral health supplies (toothbrushes, fluoride toothpaste and floss) to promote dental hygiene.
- Weekly preparation and distribution of ageappropriate educational packets that include fun parent-child learning activities.
- Parents completed a technology survey to determine families needs to initiate virtual/remote learning activities.
- Parents completed a technology survey to determine families needs to initiate virtual/remote learning activities. AVANCE purchased iPads for children and families in need of assistance with technology.
- Virtual classroom and home-based learning activities utilizing ClassDojo and Zoom including virtual home visits and Socializations.
- Virtual AVANCE Parent-Child Parenting lessons through Google Classrooms.
- Conducted virtual Head Start/EHS Service Plan Parent Workshops
- Staff conducted daily COVID health screenings on each child prior to entering facilities. Pandemic safety measures were implemented at each site to ensure the health and safety of children, families and staff.
- Equipped and trained staff on proper use of Personal Protective Equipment (PPE) at all Head Start and Early Head Start service sites.
- Staff were provided specialized training on remote learning, and family engagement to support families during the COVID Pandemic.

COMMUNITY ASSESSMENT SURVEY

AVANCE-San Antonio provides Head Start and Early Head Start Services in two areas. The first area is in San Antonio located in the west sides of downtown San Antonio, as well as the Harlandale Independent School District. The second service area is known as Texas Wintergarden which includes Edwards, Real, Kinney, Uvalde and Zavala Counties. Texas Wintergarden is a rural area with fewer resources and accessibility.

DEMOGRAPHICS (as compared to Texas as a whole)

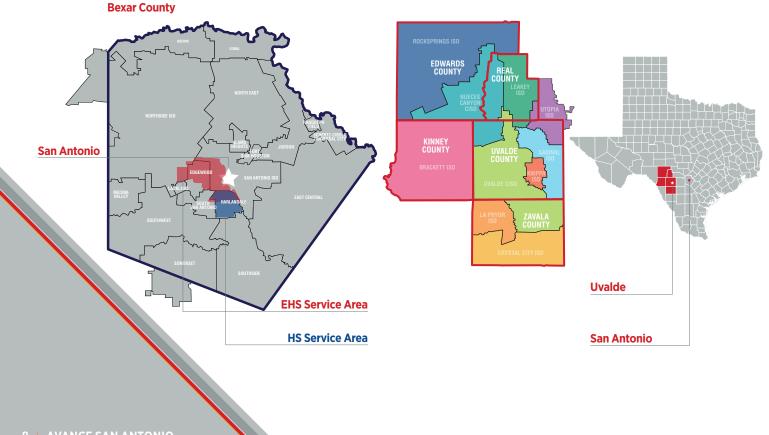
- Higher levels of poverty (among children under five living in poverty)
- High percentage of minorities (Hispanic)
- Higher percentage of families speak Spanish at home
- Higher percentages have less than High School Education
- San Antonio has higher percentage of single parent families
- Rely on public assistance
- Lower income levels
- Live in older homes
- Higher rate of homelessness
- Higher rate of children with disabilities
- Higher need for services to children ages birth to three years

FAMILY NEEDS

- Better employment
- Education and training
- Housing and utility assistance
- Health insurance for adults / other family members
- Affordable childcare
- Bilingual services (English/Spanish)

COMMUNITY RESOURCES

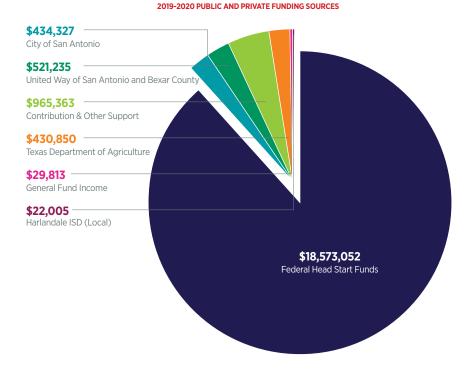
- Private and public child care centers
- Pre-K programs (School Districts, PreK4SA, Charter Schools)
- Public health clinics (County and City)
- Local colleges & Universities
- Public Housing
- Department of Family & Protective Services
- Public nutrition programs (San Antonio Food Bank)



FINANCIAL DATA

2019-2020 FISCAL GRANT REPORT

| | EHS CCP/ Expansion | EHS CCP/ Expansion -COVID | EHS SA | EHS SA- COVID | HS SA | HS SA-COVID | WG EHS & HS | WG EHS & HS-COVID |
|-------------------------------|-----------------------|---------------------------------|----------------|------------------|----------------|--------------|----------------|----------------------|
| Start Date | 8/1/19 | 8/1/19 | 9/1/19 | 9/1/19 | 9/1/19 | 9/1/19 | 9/1/19 | 9/1/19 |
| End Date | 7/31/20 | 7/31/20 | 8/31/20 | 8/31/20 | 8/31/20 | 8/31/20 | 8/31/20 | 8/31/20 |
| | · | | | | | | | |
| NOA Award | \$1,499,712.00 | \$63,274.00 | \$5,233,993.00 | \$237,278.00 | \$6,452,731.00 | \$714,471.00 | \$5,413,601.00 | \$334,825.00 |
| Actual Expenses | \$1,492,956.54 | \$53,145.86 | \$5,185,158.75 | \$237,278.00 | \$6,278,950.10 | \$692,130.13 | \$5,240,158.07 | \$300,544.29 |
| Amount Unspent | \$6,755.46 | \$10,128.14 | \$48,834.25 | \$- | \$173,780.90 | \$22,340.87 | \$173,442.93 | \$34,280.71 |
| | | | 1 | | 1 | | | |
| In-kind Required Amount | \$276,971.00 | \$- | \$816,846.00 | \$- | \$1,613,183.00 | \$- | \$1,189,176.00 | \$- |
| In-kind Actual Amount | \$276,971.00 | \$- | \$816,846.00 | \$- | \$1,613,183.00 | \$- | \$1,189,176.00 | \$- |



LATEST FINANCIAL AUDIT

The financial and compliance audit for the fiscal year ended June 30, 2020 was conducted by Armanino LLP. The audit resulted in an unmodified opinion, which is the highest level of assurance. In addition, the audit did not identify any material weaknesses, significant deficiencies or non-compliance.

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LATEST FEDERAL MONITORING REVIEW

From February 4-8, 2019 the Administration for Children and Families conducted a Focus Area 1 (FA1) monitoring of AVANCE-San Antonio, Inc. Head Start and Early Head Start programs.

The review measured AVANCE's performance and compliance with the requirements of the Head Start Program Performance Standards or Public Law 110-134, Improving Head Start for School

Readiness Act of 2007.

Areas reviewed were Program Design and Management, Education and Child De-velopment Services, Health Program Services, Family and Community Engagement Program Services, Effective Eligibility, Recruit-ment, Selection, Enrollment and Attendance (ERSEA) and Fiscal Infrastructure.

There were no areas of noncompliance found during the course of the review.

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